



Hamilton Lane

# PRIVATE MARKETS SURVEY

*Class of*

**2017**

**2018**



..... **Most likely to** .....

## Become a Private Markets Investment Management Firm

**At Hamilton Lane,**

we're pretty reluctant about making bold predictions and tend not to be too vocal with our opinions. Wait a minute. Strike that. Reverse it.

Still, on occasion, we also like to look to others for their viewpoints. We don't ask just anyone, of course. We stick to asking some of the premier and most influential practitioners in the private markets what they're thinking about the current investment environment and how they anticipate the investment landscape will evolve over the next few years. In this year's Private Markets Survey, we hear from a general partner group with an aggregate of more than \$1.1 trillion in AUM and a collection of limited partners from around the world representing more than \$1.8 trillion in assets. Not too shabby.

If we had to describe the general sentiment from our group of respondents this year, we'd go with bullish. Read on and you'll see what we mean. In addition to outlining our Q&A from this year, we thought it would be interesting to revisit some of the predictions that our survey respondents have made over the years and see how their soothsayer skills stack up. (Yes, we love alliteration almost as much as we love the private markets.)

*But first...*

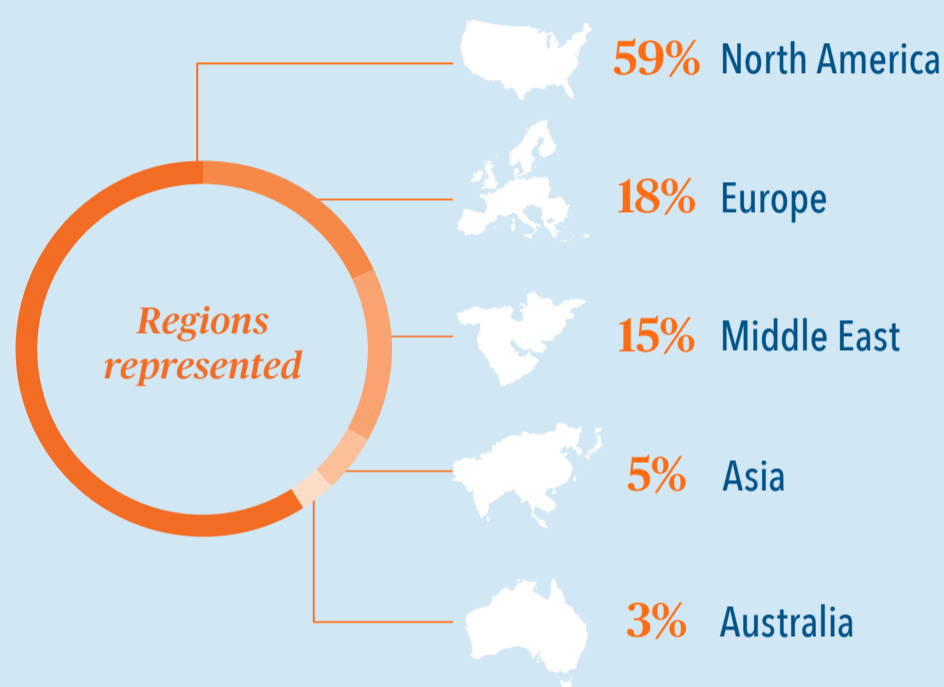
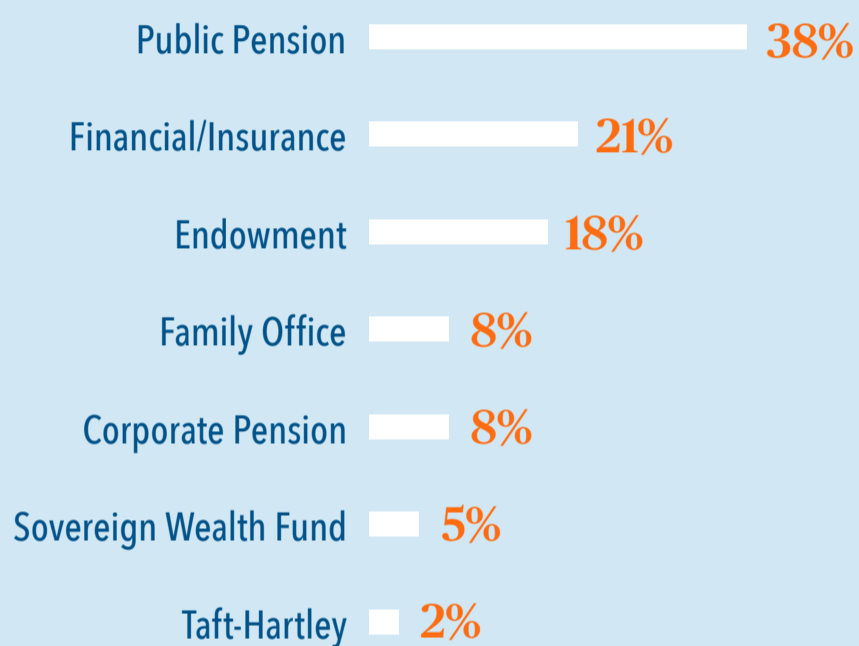


# The Lineup

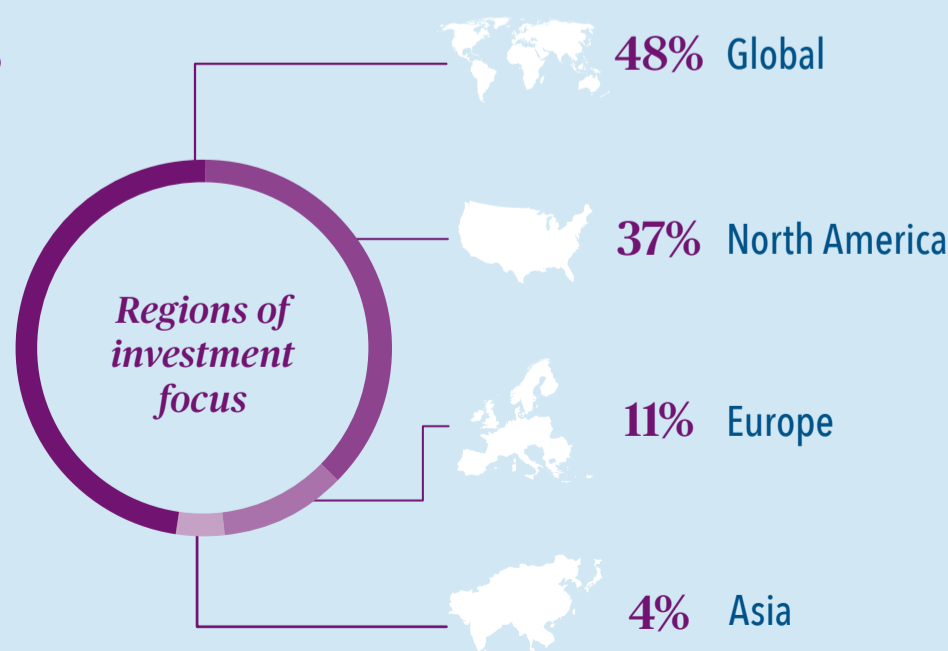
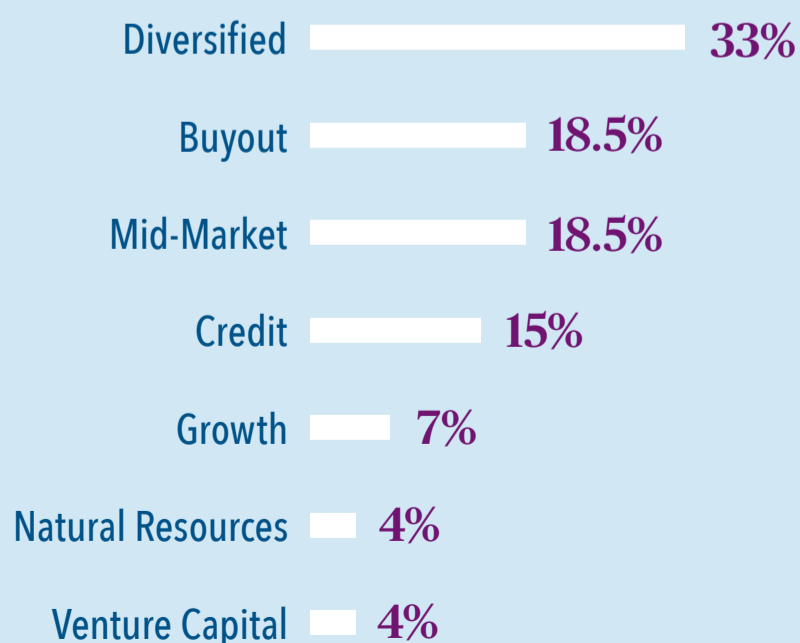


We are a significant investor and allocator of capital to many of the premier general partners across the private markets spectrum. Additionally, our position as a discretionary manager and advisor to some of the world's largest and most sophisticated limited partners gives us unique access to be able to gather and share market intel. Talk about squad goals.

**39 LPs**    **\$1.8T AUM**



**27 GPs**    **\$1.1T AUM**





# 51%

of LPs feel pressure to manage solely to higher IRR & lower fees

## The CliffsNotes

*Oh come on, you know you read these instead of the whole book*

If investing their own capital, 8% of GPs would invest the most in

# Europe

# 41%

of investors have 5%+ current allocation to private credit

31% of respondents plan to increase allocation the most to

## private credit

# 0%

of respondents think **PRIVATE CREDIT** will have negative returns

# 83%

of respondents are dedicating real time and effort on improving their organizations

Organizations are increasing internal budgets for

## infrastructure & technology

33% of respondents plan to decrease allocation the most to

## venture capital

Most respondents think the 10-year

# U.S. TREASURY RATE

will fall between 2-3.5% in 3 years' time

# 58%

believe U.S. public equity returns will be 5-10% over the next 3-5 years

# 66%

of GPs want to invest in more technology/growth-oriented companies

# 15%

believe European public equity returns will be greater than 10% over the next 3-5 years

36% believe

## emerging markets

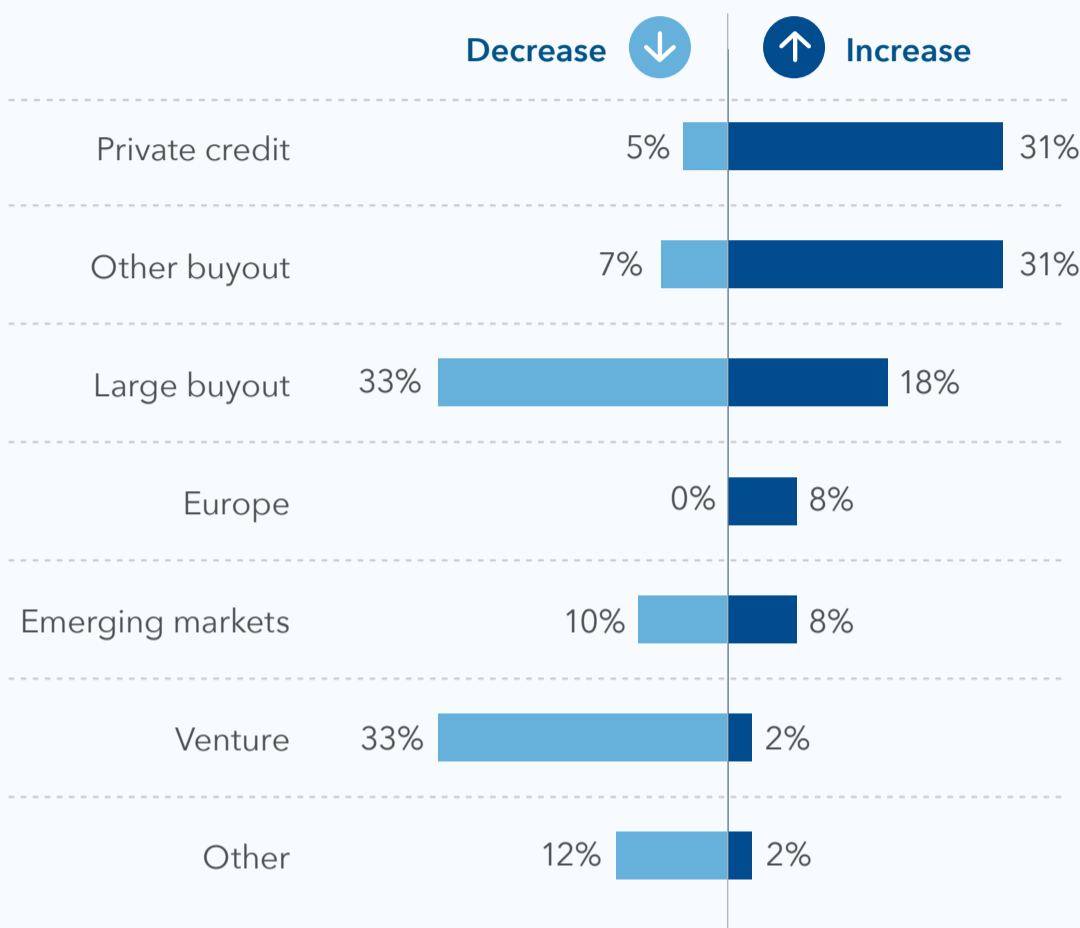
public equity returns will be greater than 10% over the next 3-5 years

# 61%

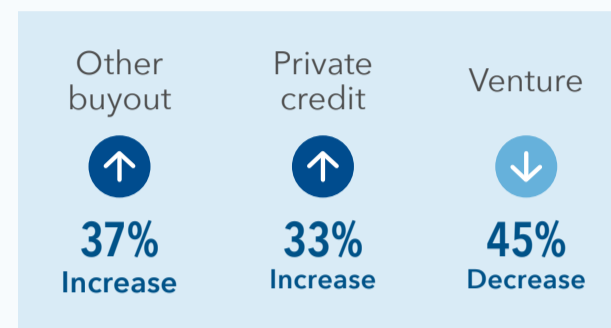
of LPs want more exposure to technology/growth in their portfolios



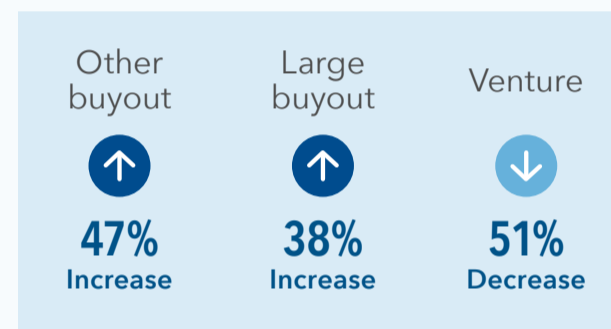
To which private markets area will your allocation increase/decrease the most over the next two years?



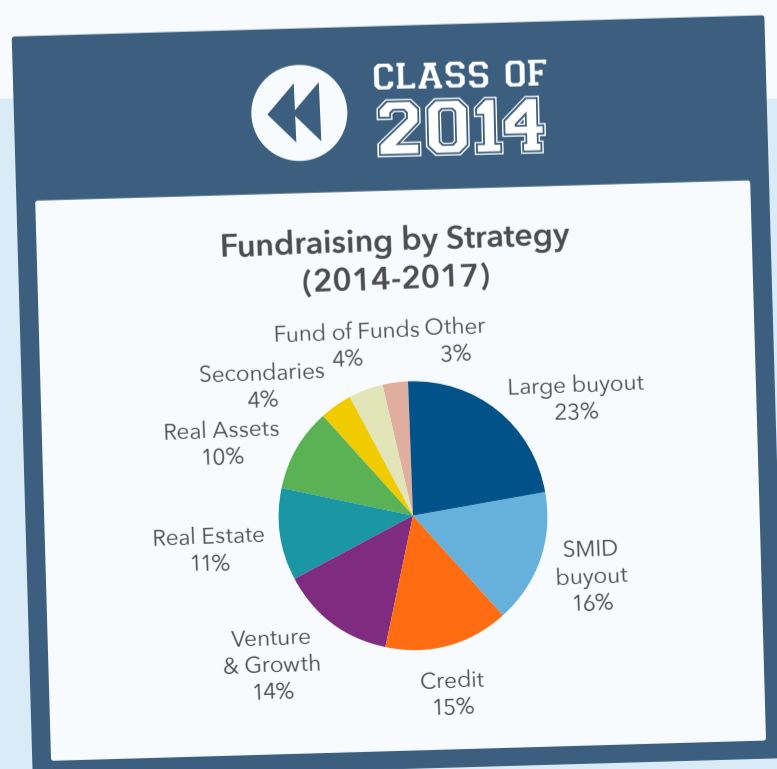
vs. 2016



vs. 2015



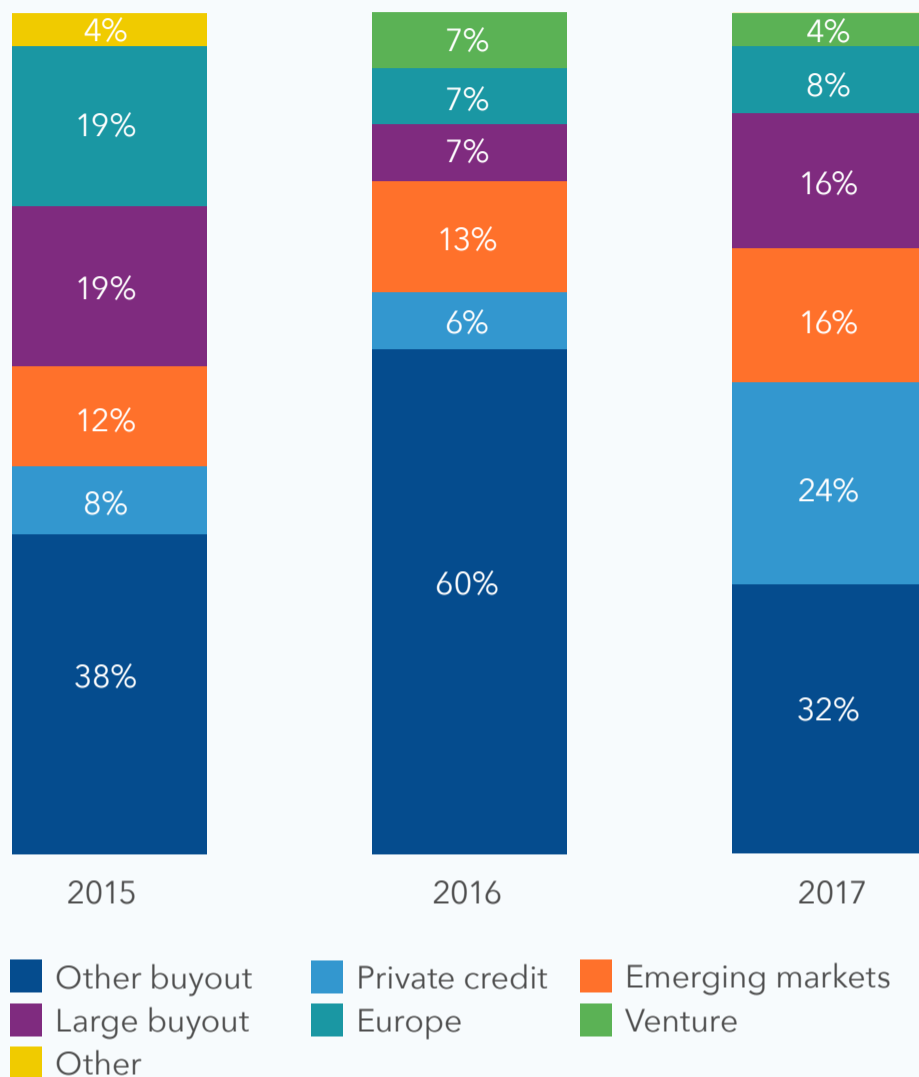
- Increasing allocations similar to last year; Europe actually makes the list this year, albeit at a modest percentage.
- Growing percentage of respondents decreasing allocation to large buyout strategies.
- No plans to decrease allocation to the Eurozone over the next two years - instead nearly 8% plan to increase allocation to the region. *That's the first time Europe has made the list since 2013!*



- Despite investors indicating they would allocate more to other buyout than large buyout over the past 4 years, large buyout actually saw the largest allocation.
- Investors made good on expectations for credit allocations, as the strategy saw the third most dollars raised over the past 3 years.



If you were investing your own money and were an LP, where would you allocate the most capital in the next two years?

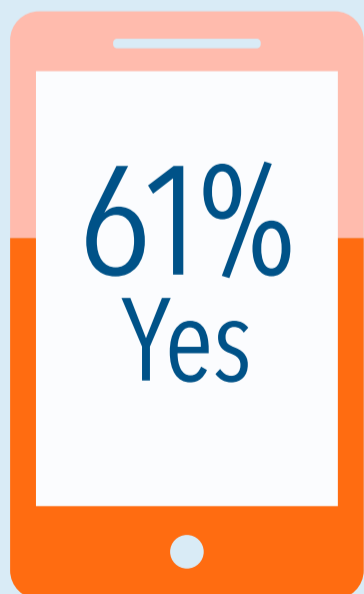


The picture looks very different this year versus prior years:

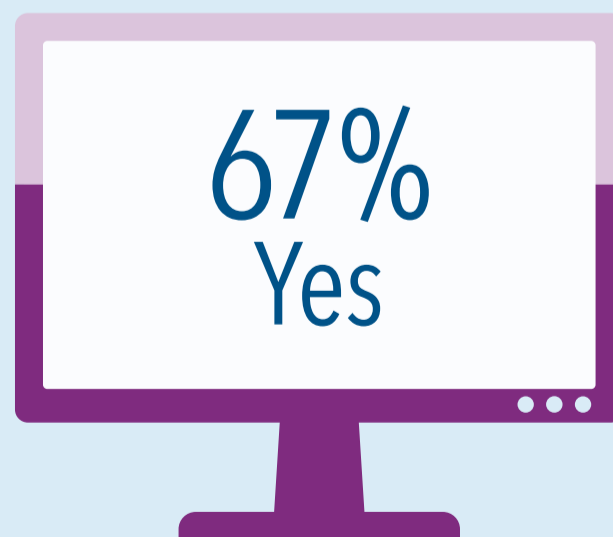
- Private credit has become a favorite, increasing from around 6% last year to 24% this year.
- Large buyout makes a comeback, increasing by nearly 10% year-over-year. Other buyout, however, saw a pretty dramatic reduction this year.
- Europe and emerging markets gain favor, but GPs still not overly bullish.



I want additional exposure to **technology/growth** in my PE portfolio



I want to make more investments in **technology-oriented high-growth** companies



- Dovetailing with the slight uptick in LP interest in the venture capital space, it's not terribly surprising to see a majority of LPs hoping to increase exposure to the space... and GPs intend to deliver those opportunities!

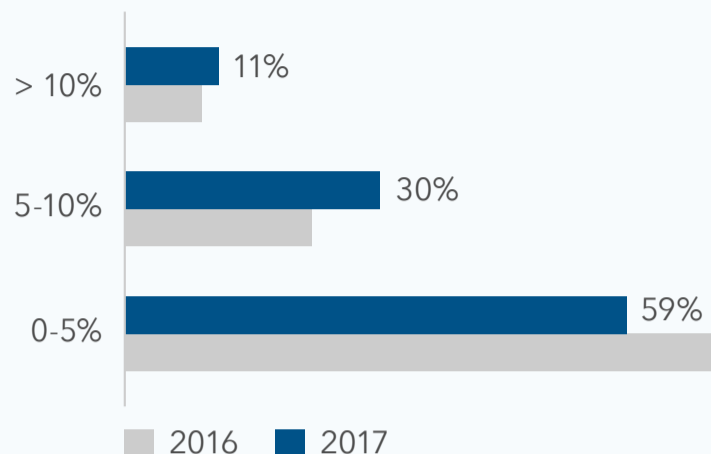
# What's Everybody Talking About?

Private Credit, Fees & Interest Rates

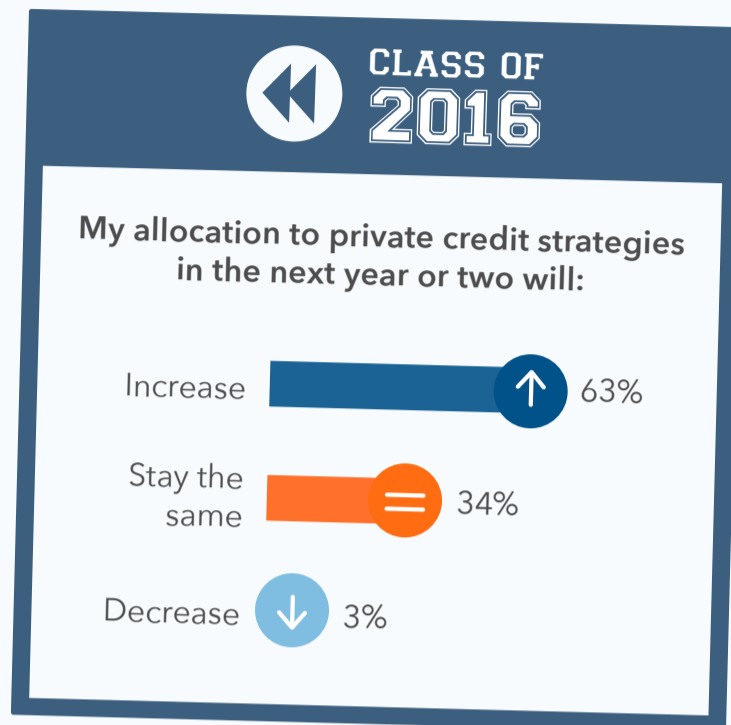


**LPs**

My current allocation to private credit is:

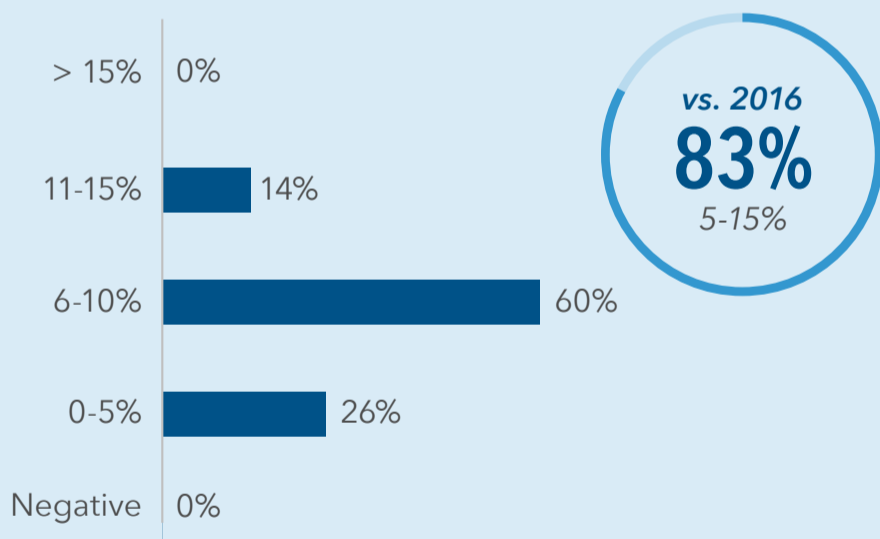


- Allocations to private credit are generally increasing, which we believe is reflective of last year's response that 63% of LPs intend to increase allocation to the strategy over the next couple years.



**LPs GPs**

What is your expectation for private credit returns over the next five years, assuming public equity returns average 5%?



- Ranges were slightly different last year, but the general trend remains that the vast majority of respondents expect returns in the 6-15% range, with the bulk of responses in the 6-10% category this year.
- Adversely, a growing percentage think that 0-5% range returns are likely over the next five years - 26% vs. 17% in 2016.

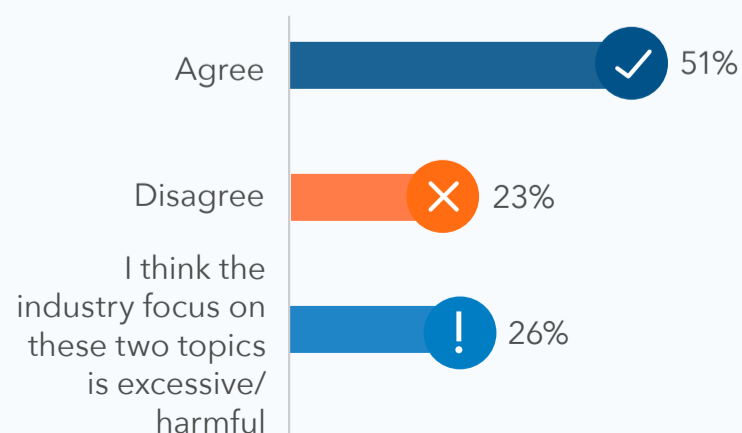
*It's also noteworthy to mention that when we broke down the responses, GPs appeared much more optimistic about private credit return potential than LPs, with 24% anticipating returns in the 11-15% range.*

*We had a feeling a significant amount of participants would respond affirmatively to this question, so we actually covered the topic in this year's [Market Overview](#). Specifically, we explored how this reality could be impacting the increased usage of credit lines by GPs as a mechanism for enhancing IRRs.*

*How do we interpret the 26% who responded that the industry focus is excessive/harmful? For those practitioners who actually understand how and why credit lines are being used, vilifying the practice is only muddying the debate. 'Nuff said.*

**LPs**

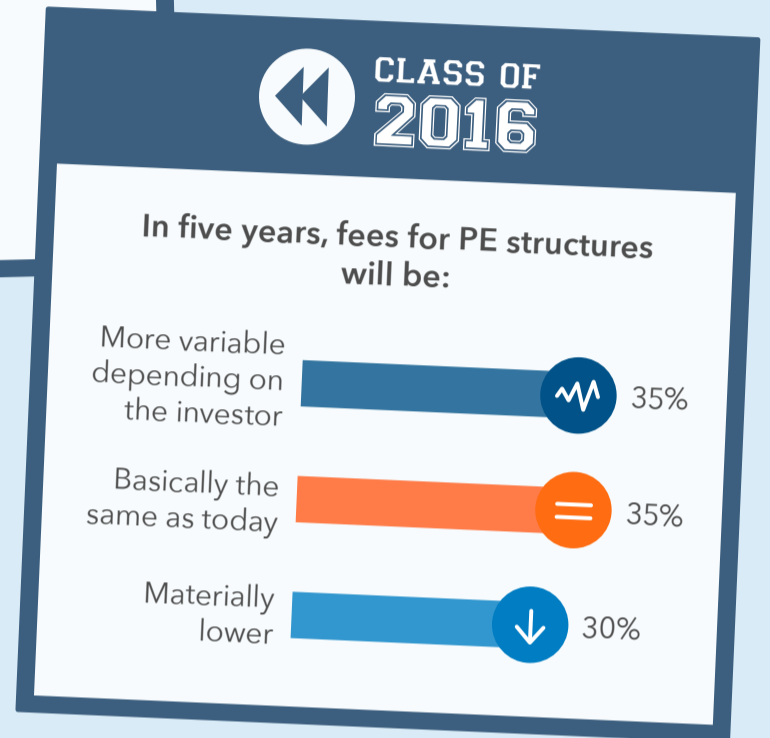
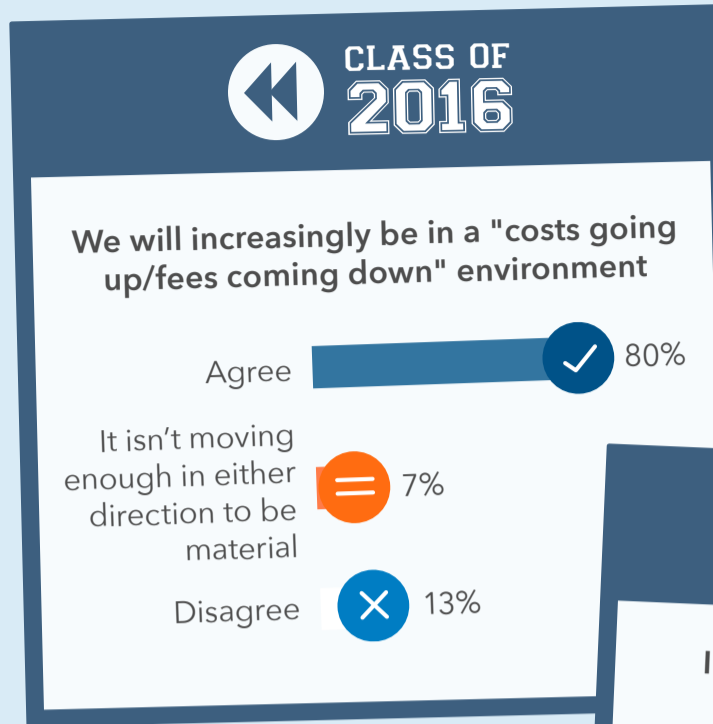
I feel pressure to manage solely around higher IRRs/lower fees





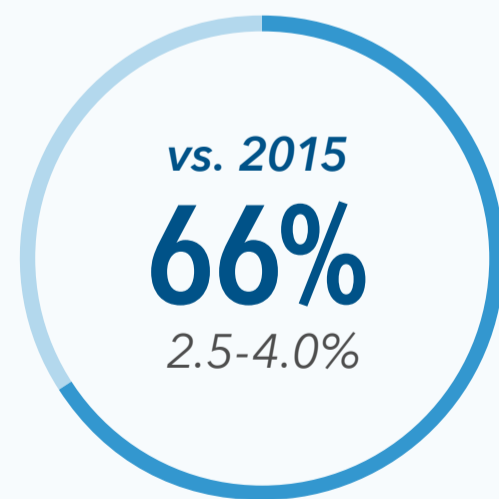
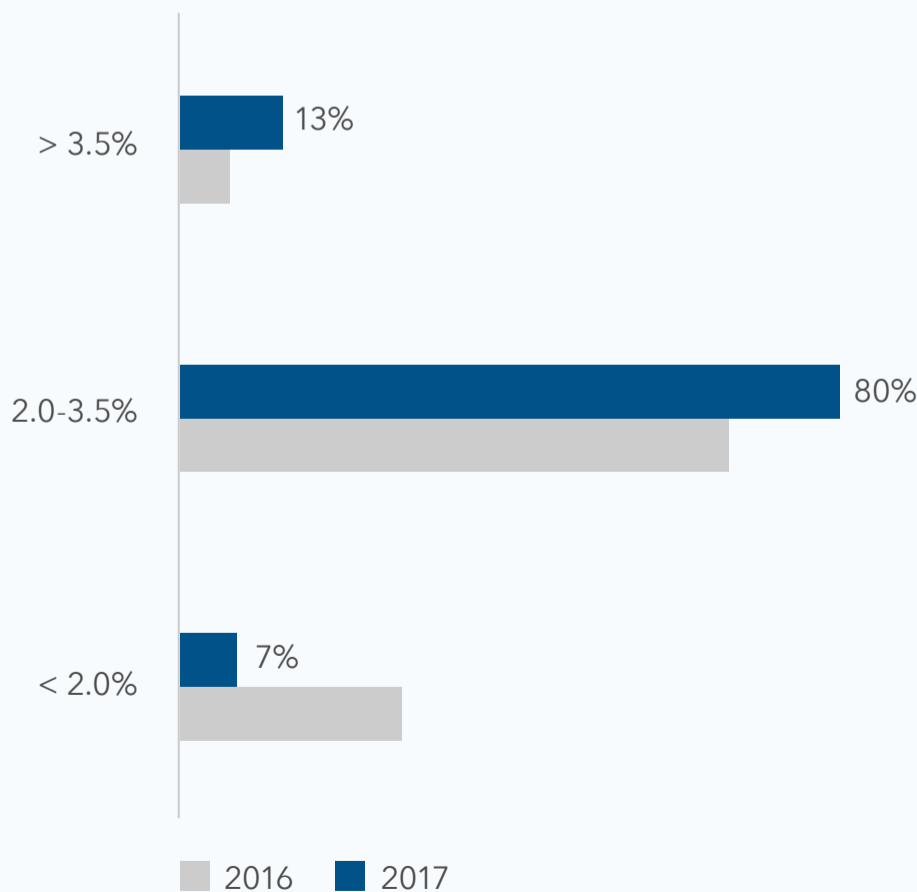


Last year, we asked a few questions regarding fees and fee structures, and responses were pretty split. But take a look at the 30% who thought fees would trend lower, as well as the 80% who agreed costs would go up as fees would come down.



As of yet, we have not seen a material decrease in fees with the one exception of the private credit space, where managers have begun to shift fee structures to account for the different return profile that credit offers.

In three years, the 10-year U.S. Treasury rate, currently around 2.3%, will be:



- Fewer respondents expecting the U.S. Treasury rate to fall beneath 2% in three years' time.
- The vast majority expect rates to land somewhere in 2-3.5% range.

# The Champs and the Underdogs

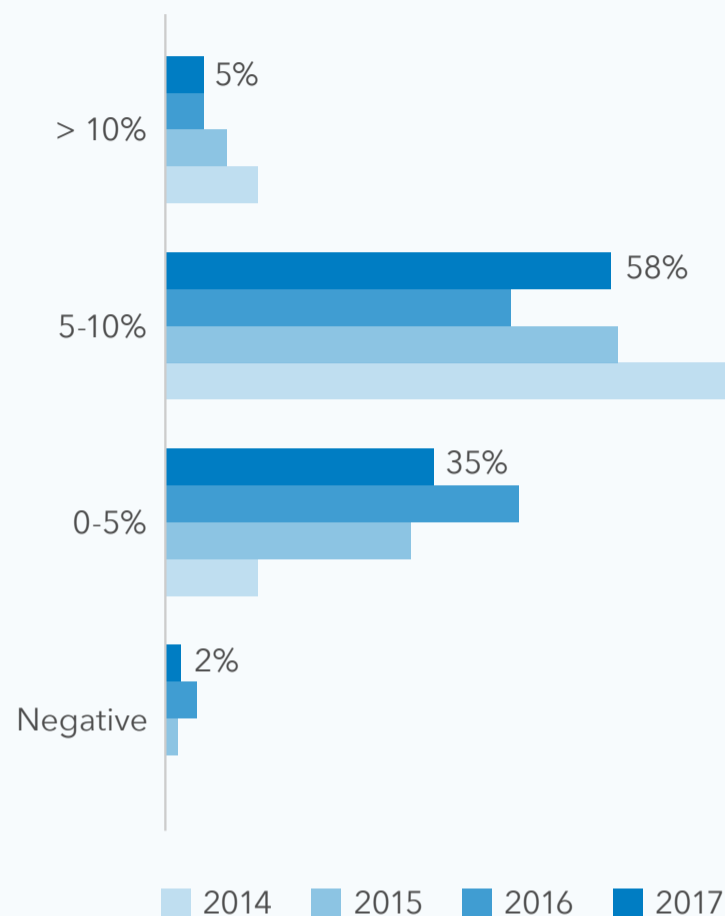


U.S.

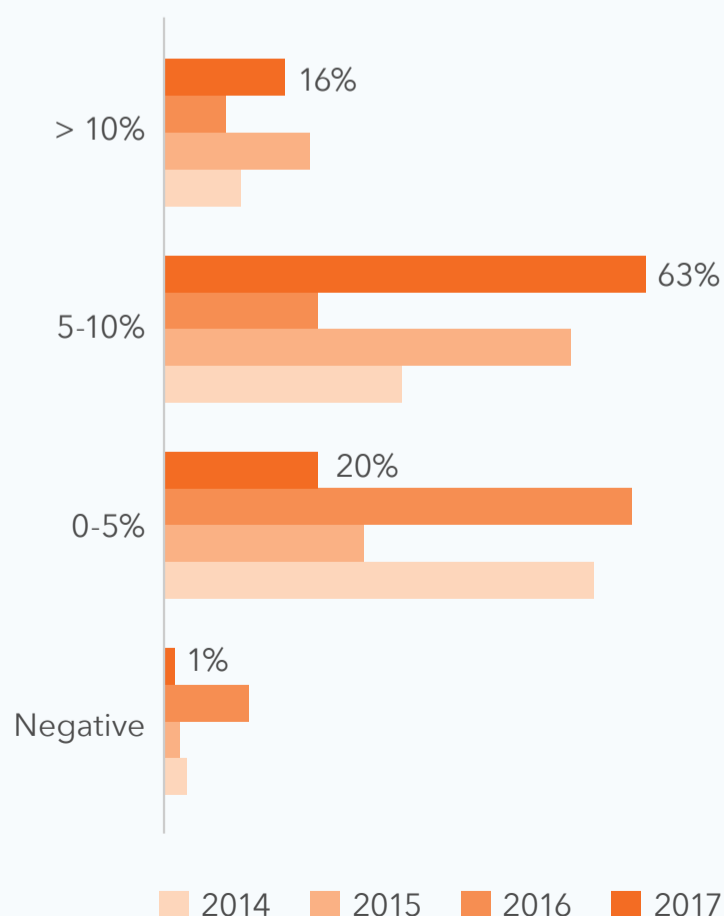
- This year shows a shift toward higher return expectations in the U.S. over the next 3-5 years, with a decrease year-over-year in the 0-5% range in favor of an increase in the 5-10% return range.

*When broken out, we see that LPs and GPs are largely in agreement here.*

I expect public equity returns in the U.S. over the next three to five years to be:



I expect public equity returns in Europe over the next three to five years to be:



Eurozone

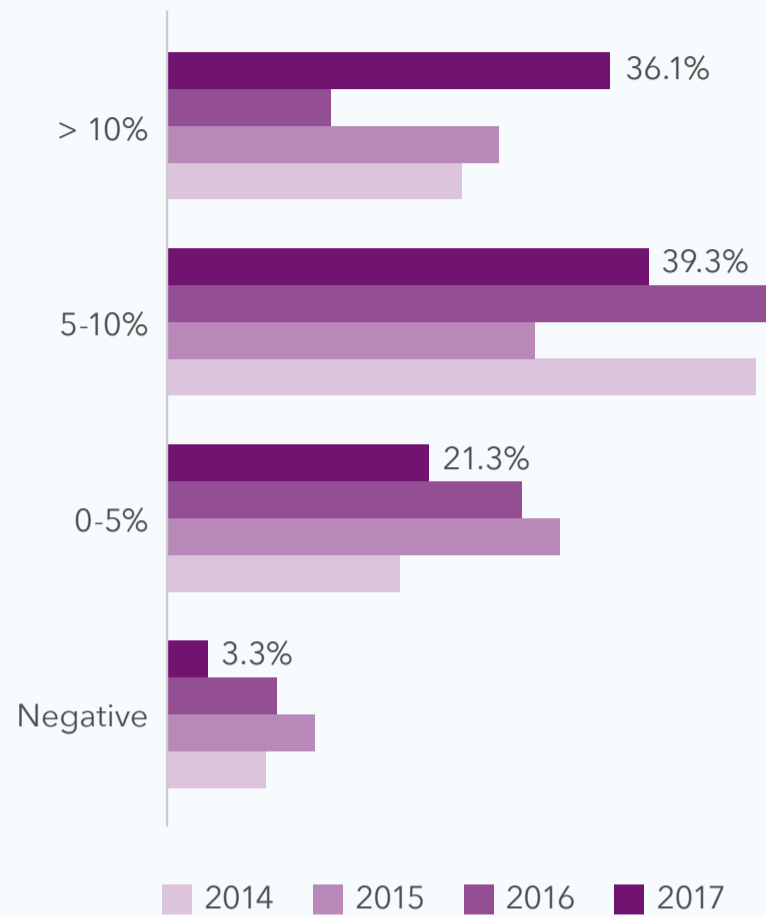
- Expectations for European public equity returns show a dramatically more positive shift, representing an almost total reversal from last year's expectations.
- Expectations in the 10%+ return range almost doubled from 8% to nearly 16%.



# Emerging Markets

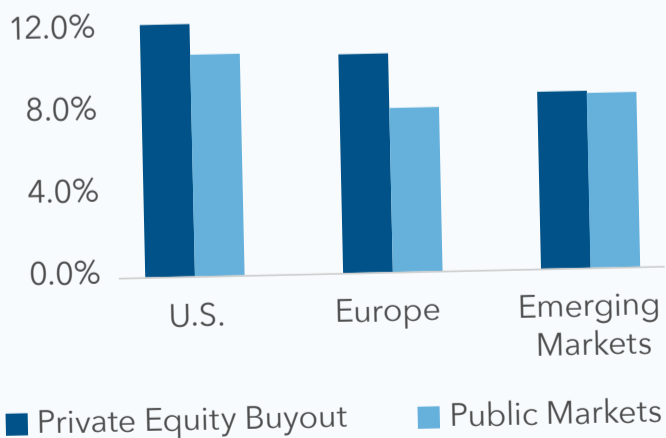
- Expectations around emerging markets returns saw a fairly dramatic shift in the over 10% category since last year.
- Respondents are significantly more bullish on emerging markets now than they've been the last several years.

I expect public equity returns in emerging markets over the next three to five years to be:



## CLASS OF 2014

### Public vs. Private 3-Year Returns



- Emerging market 3-year returns were largely in line with respondents' expectations, especially looking back at 2014 when 48% predicted returns would range from 5-10%.
- Returns in Europe would surprise the nearly 60% of participants in 2014 who predicted returns would be in the 0-5% range.
- Similarly in the U.S., returns outpaced respondent expectations, coming in over 10% on average.



# HOME FIELD IMPROVEMENTS

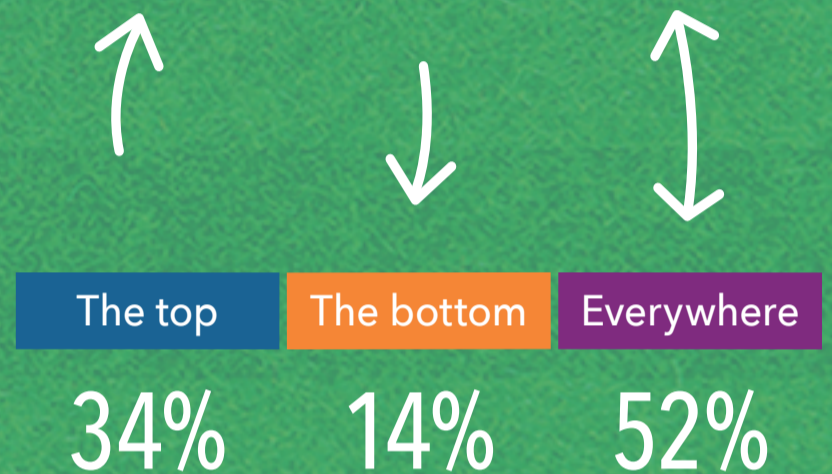
As an organization, we are spending real time and effort on better management/improved execution



- Over the last several years, we've observed a growing emphasis amongst industry participants on improving operational practices and efficiency.
- 53% of GPs reported that they are proactively examining operating practices and system purchases of competitors, but for the most part, don't look to one firm in particular to emulate.

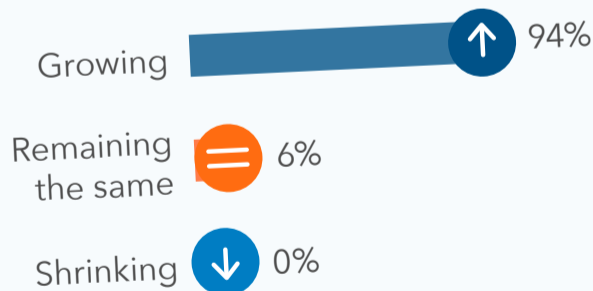
- We find it encouraging to see that, when it comes to ideas for influencing change at organizations, the sources of those ideas, largely, are found everywhere within the organization.

Suggestions for real change in our organization come from



## CLASS OF 2016

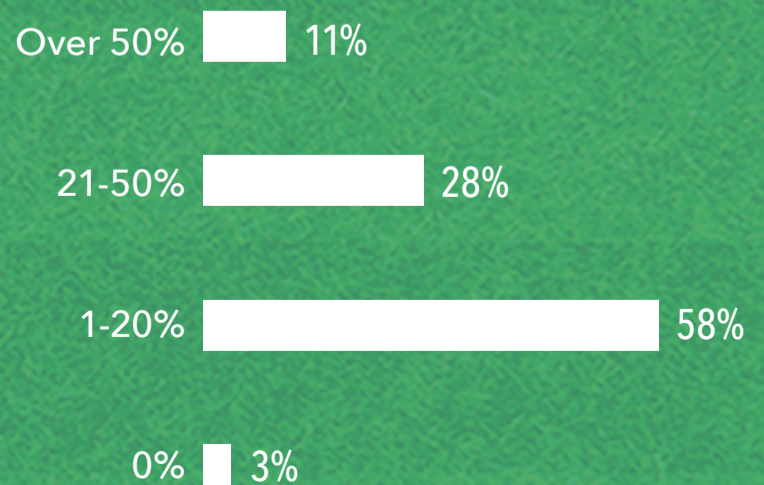
Over the next 3 years, I see my team:



- Last year, 94% of GPs told us that they intend to grow their team over the next 3 years.

*Anecdotally, we're hearing more about recruitment efforts geared toward younger generations like Millennials. Perhaps organizational growth taking place more in the lower and mid-levels has increased openness to new ideas from those areas.*

My infrastructure/technology budget has increased \_\_\_ over the past 3 years



- While nearly 60% report relatively modest increases (1-20%) in their infrastructure/technology budgets, nearly 40% of respondents report they are making meaningful investments (21%+) in these areas.

*When analyzing the breakdown, capital spend here is happening much more on the GP side than the LP side. We've explored and weighed in on this phenomenon in recent articles, including [this one](#), where CEO Mario Giannini makes the argument for LPs to invest more in their own infrastructure.*





## Thank you for reading the 2017/2018 Private Markets Survey.

We hope this proves an informative and useful reference tool, and we would encourage you to contact anyone at Hamilton Lane should you have questions or feedback.

### Who We Are\*

Hamilton Lane is an alternative investment management firm providing innovative private markets services to sophisticated investors around the world. The firm has been dedicated to private markets investing for 26 years and currently has more than 330 employees operating in offices around the world. We're proud to have been named a Best Place to Work by Pensions & Investments for six consecutive years.

### Our Mission & Values

We enrich lives & safeguard futures

Do the right thing

Integrity, candor and collaboration

The pursuit of excellence

A spirit of competition that inspires innovation

### Contact Us

#### ▶ Philadelphia

One Presidential Blvd., 4th Floor  
Bala Cynwyd, PA 19004  
USA  
+1 610 934 2222

#### ▶ London

8-10 Great George Street  
London SW1P 3AE  
United Kingdom  
+44 (0) 207 340 0100

#### ▶ Tel Aviv

14 Shenkar Street  
Nolton House  
Herzliya Pituach, 46733  
P.O. Box 12279  
Israel  
+972 9 958 6670

#### ▶ San Francisco

201 California Street  
Suite 550  
San Francisco, CA 94111  
USA  
+1 415 365 1056

#### ▶ New York

610 Fifth Avenue, Suite 401  
New York, NY 10020  
USA  
+1 212 752 7667

#### ▶ San Diego

7817 Ivanhoe Avenue, Suite 310  
La Jolla, CA 92037  
USA  
+1 858 410 9967

#### ▶ Tokyo

17F, Imperial Hotel Tower  
1-1-1, Uchisaiwai-cho, Chiyoda-ku  
Tokyo 100-0011  
Japan  
+81 (0) 3 3580 4000

#### ▶ Miami

999 Brickell Avenue  
Suite 720  
Miami, Florida 33131  
USA  
+1 954 745 2780

#### ▶ Hong Kong

Room 1001-3, 10th Floor  
St. George's Building  
2 Ice House Street  
Central Hong Kong, China  
+852 3987 7191

#### ▶ Rio de Janeiro

Av. Niemeyer 2, Sala 102  
Leblon Rio de Janeiro  
Brasil 22450-220  
+55 21 3520 8903

#### ▶ Las Vegas

3753 Howard Hughes Parkway  
Suite 200  
Las Vegas, NV 89169  
USA  
+1 702 784 7690

#### ▶ Seoul

16/17 Fl., Posco P&S Tower  
Teheran-ro 134, Gangnam-Gu  
Seoul 135-923, Republic of Korea  
+82 2 2015 7679

#### ▶ Sydney

Level 36, Governor Phillip Tower,  
1 Farrer Place,  
Sydney, NSW 2000  
Australia  
+61 2 8823 3741

#### ▶ Munich

Hamilton Lane  
Leopoldstrasse 8-10  
80802 Munich  
Germany  
+49 89 954537901

#### ▶ Portland

15350 SW Sequoia Pkwy  
Suite 260  
Portland, OR 97224  
USA  
+1 503 624 9910

## Disclosures

Please be aware that the information contained herein is based upon results of a survey conducted by Hamilton Lane Advisors, L.L.C. (the "Firm") of a number of private market participants. The results of the survey may not necessarily represent the opinions of the Firm or its employees, officers or directors. Publication of this report does not indicate an endorsement by the Firm of the results included herein and should not be relied upon when making investment decisions.

This presentation may not be copied or distributed, in whole or in part, without the prior written consent of Hamilton Lane. The information contained in this presentation may include forward-looking statements regarding returns, performance, opinions, or other events. Forward-looking statements include a number of risks, uncertainties and other factors beyond our control, which may result in material differences in actual results, performance or other expectations. Past performance of the investments described herein is not indicative of future results. In addition, nothing contained herein shall be deemed to be a prediction of future performance of any product, strategy or transaction. The information included in this presentation has not been reviewed or audited by independent public accountants. Certain information included herein has been obtained from sources that Hamilton Lane believes to be reliable but the accuracy of such information cannot be guaranteed. Any tables, graphs or charts relating to performance included in this presentation are intended only to illustrate the performance of the indices, composites, strategies or asset classes referred to for the periods shown. Such tables, graphs and charts are not intended to predict future performance and should not be used as the basis for an investment decision. The information herein is not intended to provide, and should not be relied upon for, accounting, legal or tax advice, or investment recommendations. You should consult your accounting, legal, tax or other advisors about the matters discussed herein. This presentation is not an offer to sell, or a solicitation of any offer to buy, any security or to enter into any agreement with Hamilton Lane or any of its affiliates. Any such offering will be made only at your request.

Hamilton Lane (UK) Limited is a wholly-owned subsidiary of Hamilton Lane Advisors, L.L.C. Hamilton Lane (UK) Limited is authorized and regulated by the Financial Conducts Authority. In the UK this communication is directed solely at persons who would be classified as a professional client or eligible counterparty under the FCA Handbook of Rules and Guidance. Its contents are not directed at, may not be suitable for and should not be relied upon by retail clients.

Hamilton Lane Advisors, L.L.C. is exempt from the requirement to hold an Australian financial services licence under the Corporations Act 2001 in respect of the financial services by operation of ASIC Class Order 03/1100: US SEC regulated financial service providers. Hamilton Lane Advisors, L.L.C. is regulated by the SEC under US laws, which differ from Australian laws.

**As of January 29, 2018**